

ENHANCING OPERATIONAL EFFICIENCY IN THE NIGERIAN LEASING INDUSTRY – THE ROLE OF IT A FinTrak Software Perspective



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## CHIDOZIE K. OFOEGBU HEAD, DIGITAL BUSINESS & STRATEGY

- Work with FinTrak Software Co. Ltd which is arguably one of the foremost enterprise solutions providers in Nigeria and beyond.
- More than a decade of experience as a Product Manager in the technology sector.
- Successfully delivered over 50 enterprise digital transformation solutions for financial institutions across Africa.
- Volunteer with Digital Transformation Institute

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Equipment Leasing Business in Nigeria

Technology to Support Operational Efficiency

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## EQUIPMENT LEASING BUSINESS IN NIGERIA

Overview

## **OVERVIEW OF THE EQUIPMENT & LEASING INDUSTRY**

The leasing industry in Nigeria is a major contributor to the country's economy. It provides an important source of financing for businesses, helping them to acquire the necessary equipment and machinery to facilitate their operations.

The Nigerian leasing industry has experienced significant growth over the past decade, with increased participation from banks, nonbanking financial institutions, and private equity firms. Agro business Manufacturing Banking and Finance Transportation Real Estate Healthcare Service Providers Entertainment



Obtain Bank Loans

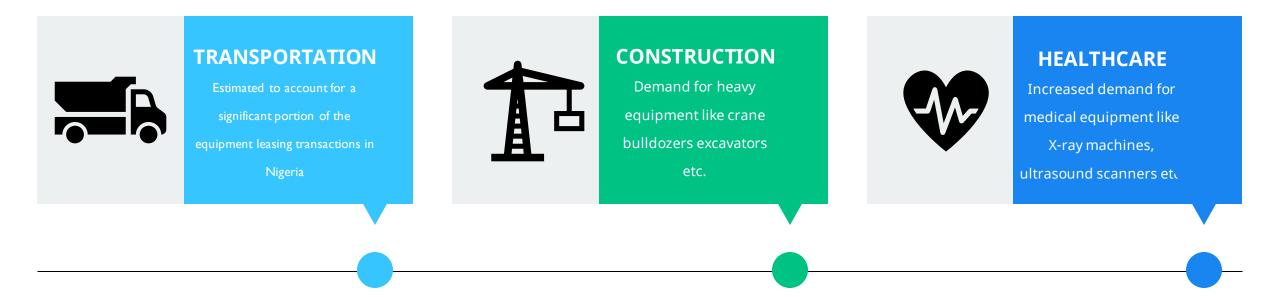
Engage Manufacturers/Distributors

Purchase Equipment

Lease to Businesses & Individuals

# **¥1,440,000,000**

Total industry transactions in 2020 (ELAN Report 2021)

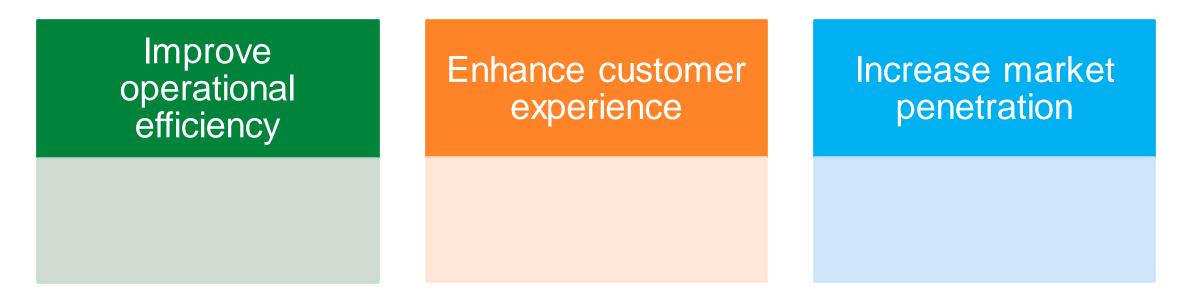


Based on available information and industry reports, these are some of the top equipment and leasing operating sectors in Nigeria.



## **OPPORTUNITIES FOR IMPROVEMENT**

Aside from expanding the leasing industry to cover more sectors, developing innovative leasing products, improving regulatory frameworks, and investing in infrastructure and equipment, from a technology perspective, there are opportunities for improvement, the industry can leverage technology to achieve the following:



Why do equipment leasing companies that provide operational efficiency for businesses need operational efficiency



## WHAT OPERATIONAL EFFICIENCY CAN OFFER



#### **Improved Automation**

Automate manual processes involved in equipment leasing operations.



#### Visibility and Control

Greater visibility and control over operations. Better decisionmaking and risk management



Deliver better customer experiences by providing more responsive and personalized services. Build customer loyalty.

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#### **Data Management**

Manage data more effectively. This can enable better reporting, analysis, and decision-making.



#### **Scale Business**

Leverage technology to scale business to new services or locations.



#### **Cost Savings**

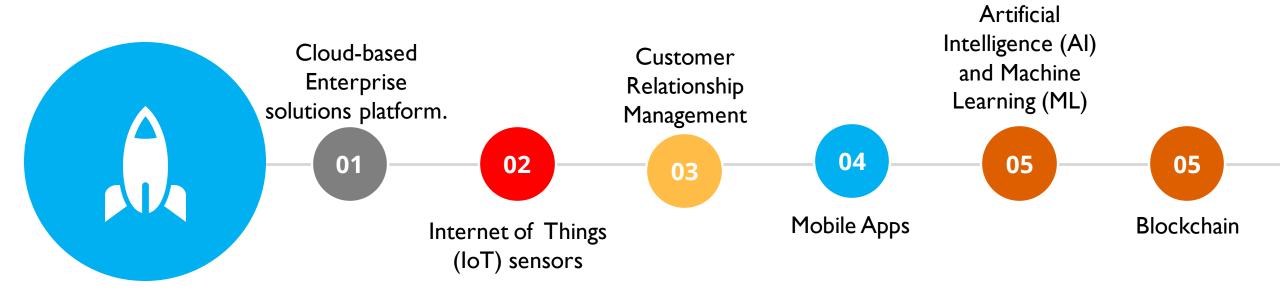
Leasing companies reduce their costs by streamlining processes, automating tasks, and eliminating waste.

## OVERVIEW OF TECHNOLOGY SOLUTIONS TO ENHANCE OPERATIONAL EFFICIENCY

TECHNOLOGY THAT MAKES LEASING OPERATIONAL EFFICIENCY POSSIBLE



## TECHNOLOGY SOLUTIONS TO SUPPORT OPERATIONAL EFFICIENCY



## CLOUD-BASED ENTERPRISE SOLUTIONS PLATFORM

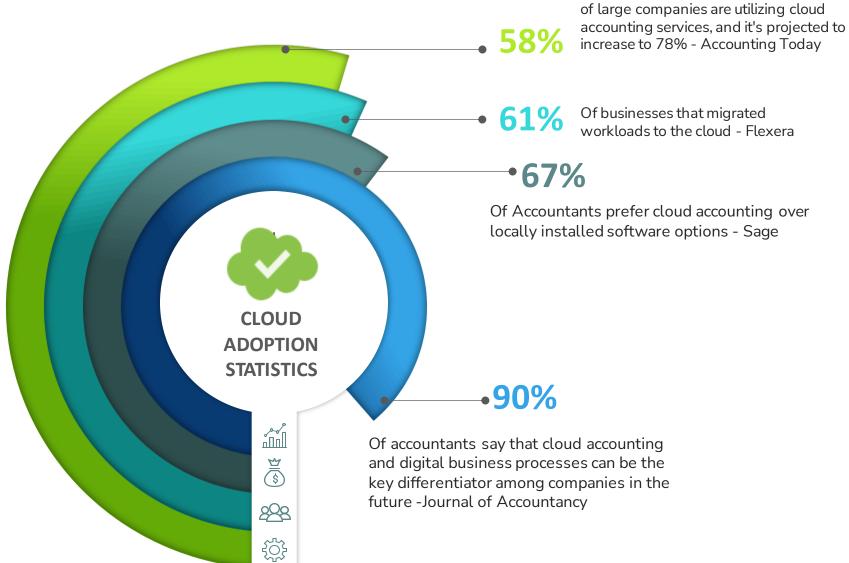
A secured, collaborative and cost-effective platform for managing various business operations that is scalable and supports transformation goals. Bring your accounting, asset management, CRM, Inventory and lending management, reporting, and analytics into one robust platform.

These cloud-based solution features enable better management of assets, customers, and finances. Additionally, these platforms offer several benefits, such as cost savings, better collaboration, and enhanced security, making them a valuable investment for equipment leasing companies looking to improve their operations.

## SOME FEATURES A CLOUD-BASED ENTERPRISE SOLUTION



## **CLOUD SOLUTIONS ADOPTION STATS**



increase to 78% - Accounting Today

workloads to the cloud - Flexera

## IOT SENSORS FOR EQUIPMENT AND LEASING BUSINESS

Enabling real-time monitoring, analysis, and automation of equipment usage and maintenance.

IoT sensors offer a range of benefits to the leasing industry, enabling equipment leasing companies to optimize asset utilization, reduce maintenance costs, enhance safety and security, and improve customer experience.

#### Improved asset utilization

loT sensors can provide real-time data on equipment usage, enabling equipment leasing companies to optimize asset utilization and avoid underutilization or overutilization.

#### Preventive Maintenance

Monitor equipment health in realtime and alert equipment leasing companies to potential issues before problems occur. This can reduce downtime and maintenance costs.

## Enhanced safety and security

Provide real-time location tracking and monitor equipment usage patterns, detect anomalies and prevent theft or misuse.

#### Improved customer experience

loT sensors can provide equipment leasing customers with real-time usage data and insights, for informed decisions and better manage their assets.

## AI & ML TECHNOLOGY USE CASES FOR EQUIPMENT AND LEASING

AI and ML technologies can provide significant benefits to the equipment and leasing industry by improving operational efficiency, reducing downtime, and improving customer satisfaction. By leveraging these technologies, leasing companies can stay competitive and drive long-term success.



## **CRM SOLUTIONS**

CRM applications can significantly benefit the leasing industry by enhancing customer experience and boosting sales revenue. By leveraging these applications, leasing companies can gain a competitive edge in the market and achieve long-term success.

#### **STREAMLINE LEAD MGT**

Provides a centralized platform for tracking, scoring, and prioritizing leads.

### **CUSTOMER EXPERIENCE**

Provides a comprehensive view of customer interactions, preferences, and history, to deliver personalized service and support.

### **COLLABORATION**

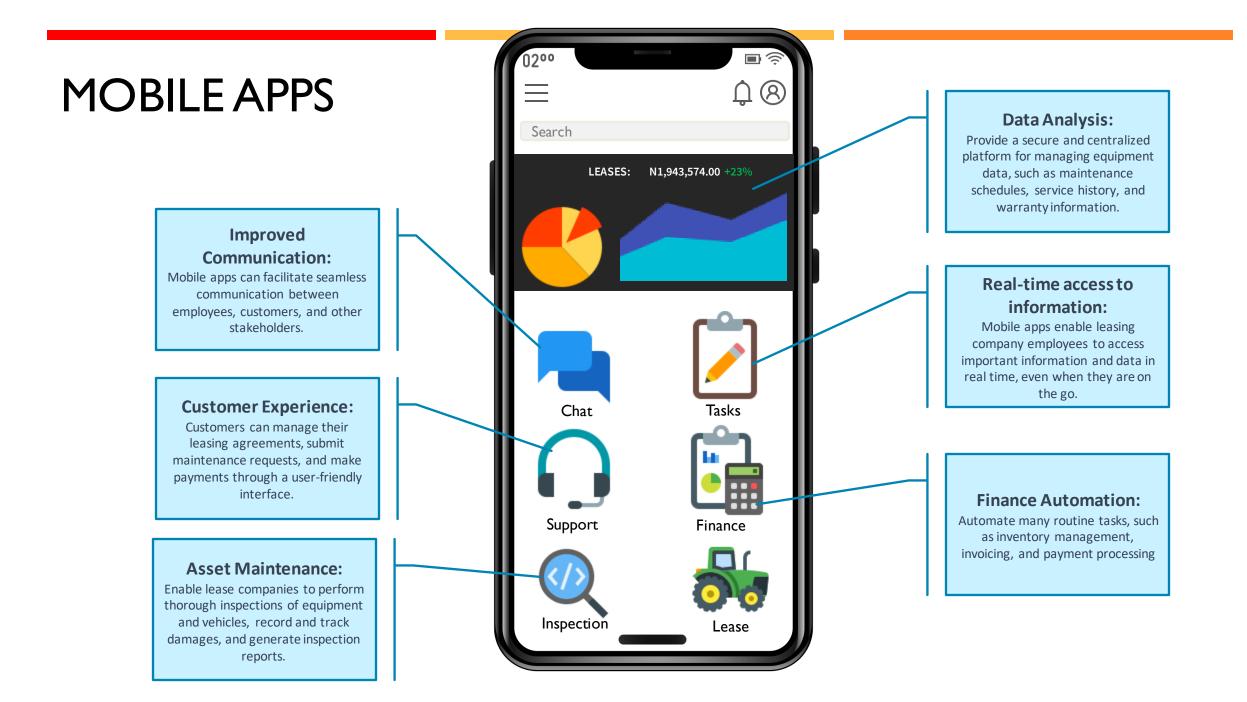
Collaborate and share information across different teams, departments, and locations.

#### SALES MANAGEMENT

Manage sales pipelines more effectively, allowing them to identify potential bottlenecks and take proactive measures to close deals faster.

#### **DATA ANALYSIS**

Provide real-time data and insights on customer behaviour, preferences, and trends. This enables data-driven decisions



## **BLOCKCHAIN FOR EQUIPMENT AND LEASING LIFECYCLE**

#### **Enhance Supply Chain Mgt**

Blockchain can be used to create a secure and transparent supply chain, making it easier to track the movement of equipment and ensure that it is being maintained and serviced properly.

#### **Increase Transparency**

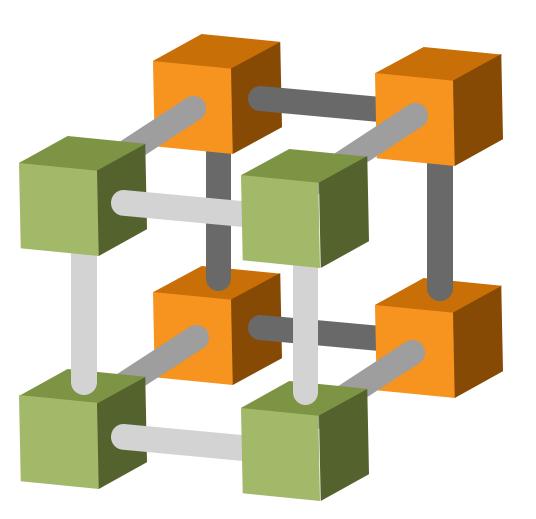
Blockchain provides a secure and transparent platform for tracking and verifying transactions. This can help to increase trust between parties and reduce the risk of fraud..

#### Improve Asset Tracking

Blockchain can provide a tamper-proof record of asset ownership and usage, making it easier to track equipment and ensure that it is being used appropriately.

## Simplifying Payment processing

Blockchain can simplify payment processing by eliminating the need for intermediaries and providing a secure and transparent platform for transactions..





Aion Network is a blockchain platform for transparent supply chain management

## **OVERVIEW OF IT IMPLEMENTATION AND RISKS**

## IMPLEMENTING IT SOLUTIONS

Digital transformation readiness review

Planning and design

Implementation and integration

Testing and evaluation

## CHALLENGES AND RISKS

Data privacy and security

Implementation costs

Resistance to change

Regulatory and environmental factors

## FINTRAK SOLUTIONS CASE STUDIES

EXAMPLE OF SOLUTIONS THAT OFFER EFFIENCY



## CASE STUDY

# BANKING

ORGANIZATION: Access Bank Group INDUSTRY: Financial Services COMPANY SIZE: Large APPLICATION USED: FinTrak Performance Insight PI360

## HOW FINTRAK IMPROVED BUDGETING AND MPR REPORTING





- Automated Monthly Management Reporting
- Transfer pricing and fund Charge calculations
- Group IFRS Reporting
- Balance Scorecard
  - Annual Budget Planning and Process

#### **PI360 SOLUTION DETAILS**



## CHALLENGE

X

- Access Bank Group needed to increase the alignment between its strategic goals and its day-to-day performance across customers, products, accounts and hierarchical SBUs.
- Inability to generate comprehensive management performance reports in hours
  - Total headcount of accountants responsible for collating and producing group management report was 50 and counting . Which took days and usually plagued with errors.
  - Required a system for management reporting, budgeting, reforecasting and the calculation of complex performance metrics to reflect bank wide hierarchical views of all reports.

## **SOLUTION BENEFITS**

- Implemented infrastructure to achieve full management reporting and scorecard daily which in 2 hours or less.
- Facilitated self-service reporting by organization's users, including management reports, KPIs, and Actual versus Budget variance analysis
- Enhanced the organization's ability to produce budgets and forecasts across multiple scenarios.
- Headcount of analysts required for producing MPR dropped from 50 to 10.
  - Improved business decision making which resulted in annualized Return on Average Equity (ROAE) stood at 21.0%

### CASE STUDY

# BANKING

ORGANIZATION: First Bank of Nigeria INDUSTRY: Financial Services COMPANY SIZE: Large APPLICATION USED: FinTrak Credit Risk 360

## CREDIT DIGITAL TRANSFORMATION USING CREDIT 360

- Faster digital credit granting process
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  - More secure risk profiles
  - Lower credit lifecycle operating costs

**FirstBank** 

- Consolidate credit monitoring from multiple channels into one scalable platform
- Enable a credit risk Datawarehouse that transforms its credit granting and underwriting processes

### **CREDIT 360 SOLUTION DETAILS**



## CHALLENGE

X

Required a tailor-made technology to drive its credit transformation initiative

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Collateral management headache. Customers collateral information were in silos

- Long duration for processing corporate loans
- X

Manual risk assessment process

Manual review of credit bureau reports for loan customers

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The bank had over 100 designated credit analysts in in its regions to preview loan applications before it was sent to head office

## SOLUTION BENEFITS

- Implemented an AI assisted loan pre-evaluation and risk assessment process to establish reliability
- With the adoption of Credit 360 Application all loan application channels were funnelled into the system with capacity for the system to make acceptance decision for certain loan products. Eliminating the need for the over 100 credit analysts in the regions.



- Simplified the lending processes and increased transparency, the new solution streamlined back-office operations.
- $\checkmark$
- Service and loan product personalization for individuals and economic sectors



An integrated system with Credit Bureau and Collateral Registry platforms would aid validation of customer creditworthiness. CASE STUDY

# INSURANCE

ORGANIZATION: AIICO Insurance INDUSTRY: Financial Services COMPANY SIZE: Large APPLICATION USED: FinTrak Bank Reconciliation

## ACCURATE AND COST SAVING CASH RECONCILATION APP BY FINTRAK

- ROI with time saving. 90% reduction in time spent on reconciliation
- Image: A start of the start of
- Increased bank accounts with out adding additional resources

- - 70% reduction in headcount for account reconciliation roles
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  - Minimal dependence on IT resources to achieve periodic bank reconciliation
  - Electronic import of all bank statements

### FINTRAK BANK RECON SOLUTION DETAILS



## CHALLENGE



All bank and card reconciliations were performed in Excel



- No reporting facilities. They used filters and pivot tables in Excel
- Inability to generate reconciliation statement for all banks on 1<sup>st</sup> day of new month



- Increasing time and material cost for bank reconciliation as transactions and banks accounts increased
- $\bigotimes$
- Required resources for an accountant to managed reconciliation for each corporate bank account

## SOLUTION BENEFITS



Automatic integration with core business application to import cashbook



Ability to apply different matching rules to different bank



Ability to import Bank Financial Statements and **auto-posting of transfers, sweeps and charges.** 



- Achieved >75% automation on match rates
- Improved Treasury visibility on the businesses
- cash flows.



Post solution implementation reduced bank reconciliation desk to 2 from 10.

### **OPPORTUNITIES - NEW BUSINESS MODELS**



Crowdfunded
Equipment to be
leased



Cocreation with creatives using equipment



Global procurement of equipment for leasing in other countries



## CONCLUSION AND CALL TO ACTION

- Recap of the key points covered in the presentation
- Call to action to adopt IT solutions to enhance their operational efficiency

## CHIDOZIE OFOEGBU

chidozie.ofoegbu@fintraksoftware.com

07086442293